



# Department of Defense INSTRUCTION

NUMBER 4000.19

August 9, 1995

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ASD(ES)

SUBJECT: Interservice and Intragovernmental Support

- References:
- (a) DoD Instruction 4000.19, "Interservice, Interdepartmental, and Interagency Support" April 15, 1992 (hearby canceled)
  - (b) DoD Directive 3210.6, "Defense Grant and Agreement Regulatory System" February 27, 1995
  - (c) DoD Directive 5530.3, "International Agreements," June 11, 1987
  - (d) DoD Instruction 4100.33, "Commercial Activities Program Procedures," September 9, 1985
  - (e) through (n), see enclosure 1

## 1. REISSUANCE AND PURPOSE

This Instruction reissues reference (a) to implement policy and update responsibilities and procedures for interservice and intragovernmental support (i.e., agreements between United States Federal Government activities). Policies for "Cooperative Agreements" used to enter into grant relationships are addressed in reference (b). Policies for international support agreements (i.e., between United States Federal Government activities and foreign governments) are addressed in reference (c).

## 2. APPLICABILITY AND SCOPE

This Instruction applies to:

2.1. The Office of the Secretary of Defense, the Military Departments, the Chairman of the Joint Chiefs of Staff, the Unified Combatant Commands, the Inspector General of the Department of Defense, the Defense Agencies, and the DoD Field Activities.

## 2.2. Defense Support Activities.

### 3. DEFINITIONS

Terms used in this Instruction are defined in enclosure 2.

### 4. POLICY

4.1. Support Sources. DoD activities that require support from other sources should first consider using support capabilities available from the activity's host, although tenant activities are not required to use host support when a better value, consistent with mission requirements and regulatory limitations, is available from another source. Consideration should also be given to using capabilities available from other DoD and Federal activities -- this discretionary authority is subject to higher regulatory authorities that mandate specified sources of service or supply for DoD activities. When there is doubt that obtaining required commercial type support from other DoD or Federal activities would not provide the best value to the receiver, consideration should be given to procuring the support from a commercial source or establishing new DoD capabilities in accordance with DoD Instruction 4100.33 (reference (d)). Support obtained from sources other than the host activity must comply with standards (e.g., security, safety, environmental, construction) mandated by the host activity.

4.2. Interservice and Intragovernmental Cooperation. Joint Interservice Regional Support Groups (JIRSGs) have been established in geographical regions to facilitate communication among DoD and other Federal activities. JIRSGs share innovative ideas and seek opportunities for improving mission quality, efficiency, and effectiveness through the use of support agreements and other cooperative efforts. JIRSG communication and cooperation objectives should complement, and not duplicate, other efforts with similar purposes (e.g., Environmental Security Regional Executive Agents).

4.3. Interservice Support. DoD activities shall provide requested support to other DoD activities when the head of the requesting activity determines it would be in the best interest of the United States Government, and the head of the supplying activity determines capabilities exist to provide the support without jeopardizing assigned missions. These determinations are signified by signing a support agreement (blocks 8 and 9 on DD form 1144) -- no further written determinations are required for

agreements between DoD activities. The quality of support services provided to other DoD activities shall be equivalent to the quality of support the supplier furnishes to its own mission, unless otherwise requested or approved by the receiver. DoD activities may request support from other DoD activities when in-house capabilities do not exist, or when support can be obtained more efficiently or effectively from other existing DoD capabilities.

4.4. Intragovernmental Support. DoD activities may enter into support agreements with non-DoD Federal activities when funding is available to pay for the support, it is in the best interest of the United States Government, the supplying activity is able to provide the support, the support cannot be provided as conveniently or cheaply by a commercial enterprise, and it does not conflict with any other agency's authority. These determinations must be approved by the head of the major organizational unit ordering the support and attached to the agreement. This authority may be delegated, although designees may not be lower than Senior Executive Service, Flag, or General Officer. Reimbursement charges for support provided by DoD activities to non-DoD Federal activities shall be determined the same way as reimbursement charges are determined for other DoD activities. All support agreements for supplies and services provided to, or received from, non-DoD Federal activities must comply with 31 U.S.C. 1535 (reference (e)). The requirements of this subsection do not apply to orders for supplies and services authorized by statutory authority other than reference (e).

4.4.1. Support via Contracts. Support agreements for supplies and services that will be provided via contracts administered by non-DoD Federal activities covered by Chapter 137 of 10 U.S.C. (reference (f)), Chapter 4 of 41 U.S.C. (reference (g)), or the Federal Acquisition Regulation (reference (h)) must comply with one or more of the following provisions mandated by Section 844 of Public Law 103-160 (reference (i)):

4.4.1.1. The purchase is made under a contract that the supplying agency or unit entered into, before the agreement, in order to meet the requirements of the supplying agency for the same or similar services;

4.4.1.2. The supplying agency is better qualified to enter into or administer the contract for specified support by reason of capabilities or expertise that are not available within the Department; or

4.4.1.3. The supplying agency is specifically authorized by law or regulations to purchase such services on behalf of other agencies, or the purchase is

authorized by an Executive order or by specific circumstances set forth in reference (h).

4.4.2. Support via Activities Not Subject to FAR. Agreements for support that will be provided via contracts administered by non-DoD Federal activities not covered by reference (f), reference (g), or reference (h) must also be approved by the senior acquisition executive responsible for purchasing by the ordering agency or unit. This approval must be attached to the support agreement.

4.4.3. Reporting Contracted Support. DoD receiving activity approval authorities (block 9.c. on DD Form 1144) shall inform the Assistant Secretary of Defense for Economic Security (3300 Defense Pentagon, Washington D.C. 20301-3310) upon approval of any support agreement with a non-DoD Federal activity for contracted supplies or services not specifically directed or authorized by separate statutory authority. The report shall include the name and address of the supplier and receiver, the date the agreement was approved (i.e., signed), the type of supplies or services being provided via contract, and estimated reimbursements associated with supplies and services that will be provided via contract.

4.5. Documentation. Broad areas of recurring interservice and intragovernmental support and cooperation that do not require reimbursement should be documented with a memorandum of agreement (MOA) or memorandum of understanding (MOU). Recurring interservice and intragovernmental support that requires reimbursement shall be documented on a DD Form 1144, "Support Agreement" (enclosure 3), or similar format that contains all the information required on DD Form 1144. Support that benefits a receiver without creating additional cost to the supplier (e.g., gate guards, fire protection) may be included on a DD Form 1144, but must be identified as non-reimbursable. Provision of a single item or one time service, sales of Defense Business Operations Fund (DBOF) mission products and services, and intragovernmental sales specifically directed or authorized by law may be accomplished on the basis of an order or requisition without preparing a support agreement.

4.5.1. Justification. Suppliers of support associated with a support agreement must, upon request, furnish data used to determine the "basis for reimbursement" (i.e., cost per unit of support) and the quantity of support provided.

4.5.2. Other Agreements. No-cost agreements with city, county, State, and Federal government activities, and with non-profit organizations should be executed with MOAs and MOUs. Agreements that require the Department to reimburse a non-profit organization, city, county, or State government (other than National Guard

units) must be executed with a contract. Agreements with city, county, and State government activities for the use of DoD property may be executed via a lease in accordance with Section 2667 of 10 U.S.C. (reference (j)).

4.6. Reimbursement. Interservice and intragovernmental support is reimbursable to the extent that provision of the specified support for a receiver increases the support supplier's direct costs (i.e., incremental direct cost). Costs associated with common use infrastructure are non-reimbursable, except for support provided solely for the benefit of one or more tenants. Support costs that are charged to a support receiver (i.e., reimbursable cost) must be measurable and directly attributable to the receiver. Indirect costs will not be included in reimbursement charges, except those included in stabilized rates charged for DBOF mission products and services. Suppliers of interservice and intragovernmental support are permitted to waive reimbursement from receivers who use or benefit from available support without appreciably increasing the supplier's costs (i.e., revenues would be less than the anticipated expense of billing and disbursing funds).

4.6.1. Support via DBOF Activities. Reimbursement for DBOF mission products and services (e.g., depot supply, depot maintenance, Public Works Center services, information processing, communications, and software development) shall be based on the approved stabilized rate. Other support incidental to the DBOF activity's primary mission or purpose shall be reimbursed based on direct cost measurable and directly attributable to the support receiver (incremental direct cost), the same as non-DBOF activities -- indirect costs may not be included.

4.6.2. Support Funded via Supplier. Reimbursements may be charged only for provided support that has not been otherwise funded (e.g., through the support supplier's budget process). And, suppliers may not request appropriations for costs for which they are to be reimbursed. Interservice support provided without reimbursement prior to issuance of this Instruction shall, at the option of the receiver, be continued without requirement for reimbursement until funds used to provide the support have been transferred to the support receiver.

4.6.3. Payment. Reimbursements for support provided via a support agreement must be executed with a funds transfer instrument (e.g., Military Interdepartmental Purchase Request, Job Order) in accordance with Chapter 26 of the DoD Accounting Manual (reference (k)) and Volume 11B of the DoD Financial Management Regulation (reference (l)). Bills and requests for payment associated with support provided in accordance with a support agreement are not subject to audit or certification in advance of payment. Support agreements entered into with

non-DoD Federal activities obligate an appropriation of the ordering activity, and payment may be required in advance -- adjustment of estimated amounts paid in advance shall be made, as agreed, on the basis of the actual support provided. Fees charged for intragovernmental support provided via contract may not exceed the actual cost or, if the actual cost is not known, the estimated cost of entering into and administering the contract.

4.6.4. Workyear Transfers. Reimbursements for all on-going support shall consist of fund transfers only. Additional workyears required for new support services and support expanded for the benefit of other Military Departments and Defense Agencies shall be aggregated and reported in appropriate budget exhibits in accordance with Chapter 3, "Operation and Maintenance Appropriations," Volume 2A of the Financial Management Regulation (reference (m)), and transferred at Military Department and Defense Agency level via an MOA (enclosure 4), as directed by the Under Secretary of Defense for Personnel and Readiness (reference (n)).

4.7. Modifications and Terminations. When practical, support agreement modifications and terminations should be made bilaterally and with sufficient advance notification to permit appropriate resource adjustments to be made during the budget formulation process. If an interservice agreement must be unilaterally terminated, suspended, or significantly modified with less than 180 days notice to other parties of the agreement, the unilateral party may be billed by affected parties for reimbursement of unavoidable termination or re-procurement expenses incurred up to 180 days following the written notification. The 180 day limits and requirement to reimburse for re-procurement expenses do not apply to intragovernmental agreements, and reimbursement for termination costs are subject to negotiation.

4.8. Disputes. Unresolvable differences concerning support agreements shall be elevated for resolution through each DoD activity's chain of command. Unresolvable disputes among Military Departments, Defense Agencies, and other Federal activities will be mediated by a representative of the Office of the Assistant Secretary of Defense (Economic Security).

4.9. Existing Agreements. Support agreements, MOAs, and MOUs in effect upon issuance of this Instruction shall be revised to incorporate the requirements of this Instruction by fiscal year 1997 and shall remain in effect until they expire, they are terminated in accordance with terms specified in the agreement, or they are terminated in accordance with this Instruction, whichever comes first.

## 5. RESPONSIBILITIES

5.1. The Assistant Secretary of Defense for Economic Security, under the Under Secretary of Defense for Acquisition and Technology, shall:

5.1.1. Designate a person to be the Department's point of contact for policy issues pertaining to JIRSGs, interservice support agreements, and intragovernmental support agreements.

5.1.2. Define JIRSG Regions and, in cooperation with the Military Departments and Defense Agencies, delegate JIRSG leadership authority to volunteer activities in each Region.

5.1.3. Designate a representative to mediate unresolvable support agreement disputes between Military Departments, Defense Agencies, and other Federal activities.

5.2. The Secretaries of the Military Departments, and the Directors of the Defense Agencies shall:

5.2.1. Designate a person to serve as the point of contact for policy issues pertaining to JIRSGs and support agreements.

5.2.2. Ensure that a Support Agreements Manager is designated at each activity that provides support services to other DoD and non-DoD Federal activities or receives support from a non-DoD Federal activity.

5.2.3. Provide requested support to other DoD and non-DoD Federal activities to the extent that capabilities exist, mission assignments permit, and it is in the best interest of the United States Government.

5.2.4. Cooperate with JIRSGs and other DoD and Federal activities in exploring the feasibility of improved quality, efficiency, and effectiveness through the use of support agreements and other cooperative initiatives.

## 6. PROCEDURES

6.1. JIRSGs. DoD activities that agree to facilitate communication and cooperation among DoD and other Federal activities in their geographical area may be designated the DoD executive agent for JIRSG in their region (enclosure 5). Each

Executive Agent shall identify a JIRSG Chair and Program Manager -- both assignments are customarily collateral duty. The chair shall be of sufficient rank or grade (normally an O-6 officer or equivalent civilian) to be capable of establishing meaningful communications with the heads of other DoD and Federal activities in the region. The Program Manager should work for the Chair and have sufficient skills and abilities to set up and direct interservice, intraservice, and intragovernmental meetings, workshops, and studies.

6.1.1. JIRSG Responsibilities. JIRSGs will facilitate communication and cooperation among area commanders, directors and activity representatives with similar interests or responsibilities. JIRSGs customarily sponsor meetings, workshops, and conferences to share ideas for solving common problems and identify opportunities for improving support and efficiency through the use of support agreements. When requested, JIRSGs will evaluate proposed ideas for cooperative ventures and facilitate implementation of ideas approved by the participating activities. Also, JIRSGs should maintain a general awareness of support services provided by DoD activities in their region so that they can be a resource of information for DoD and other Federal activities seeking support services.

6.1.2. Becoming a JIRSG. DoD activities interested in being designated as the DoD Executive Agent for interservice and intragovernmental communication and cooperation in their region (i.e., JIRSG chair) should contact the Office of the Deputy Assistant Secretary of Defense (Installations), 3300 Defense Pentagon, Washington D.C. 20301-3340.

6.2. Support Agreements - DD Form 1144. DoD activities that require support services not available in-house should furnish a list of required services to other DoD and Federal activities who may have the capability to provide the support with their personnel or add the requiring activity requirements to an existing contract. Also, DoD activities that wish to decrease the unit cost of support services provided in-house may try to locate additional workload by furnishing a list of available support services to other DoD and Federal activities that use the type support offered. DoD activities that have existing capability to provide requested support services should respond to requests for support by preparing a proposed support agreement (DD Form 1144) and negotiating its approval. Each DD Form 1144 may have only one supplier, but may have more than one receiver for services defined in the agreement. Agreements with more than one receiver may use attachments to identify unique requirements and arrangements with each receiver. Two agreements shall be used in instances where two activities provide support to each other.



6.2.1. Support Agreements Manager. The supplying activity's Support agreements Manager will be responsible for preparing support agreements using information provided by functional and financial managers, for coordinating negotiations and approvals, and for administering support agreement execution, reviews, and eventual termination. When a DoD activity receives support from a non-DoD Federal activity, the DoD activity's Support Agreements Manager will be responsible for coordinating DoD negotiations and approvals, and for tracking the agreement execution, reviews, and eventual termination. Also, Support Agreements Managers shall maintain a record of active support agreements and related MOAs and MOUs, and ensure their continued accuracy.

6.2.2. Block 4 - "Expiration Date". Support agreements should be effective for an "indefinite" period of time (block 4, DD Form 1144) unless there is a compelling reason to specify a specific expiration date.

6.2.3. Block 7. - "Support Provided by Supplier". Blocks 7a., 7.b., and 7.c. of DD Form 1144 shall contain sufficient summary information to identify the types of support that will be provided (i.e., support categories), the cost per unit of reimbursable support (i.e., basis for reimbursement), and an estimate of annual funding that will be required for the specified support (i.e., estimated reimbursement). Additional details and information required to clearly define all requirements and expectations pertaining to the support that will be provided and development of cost data for each category of support should be provided as an attachment to block 12, "Specific Provisions".

6.2.4. Block 7.a. - "Support". Recommended categories of support and customary reimbursements are furnished at enclosure 6. The recommended categories may be combined, subdivided into smaller categories, or otherwise modified as required to accurately define the agreed upon support in a way that incremental direct cost incurred to provide the support can be tracked by the supplier.

6.2.5. Block 7.b. - "Basis for Reimbursement". The basis for reimbursement (i.e., cost per defined unit of service) recorded in block 7.b. of DD Form 1144 shall be determined by the supplier's computation of incremental direct costs incurred by the supplier to provide each unit of support provided to the receiver. Costs must be measurable and segregated on a reasonable and auditable basis. Also, costs must be attributable to the support receiver and the receiver must be able to influence the cost either by management initiatives that can reduce or eliminate the requirement, or by seeking an alternative source for the service. The process and forms for effecting

reimbursement of services, other than DBOF activity mission products and services, are prescribed in Chapter 26, "Reimbursements," of the DoD Accounting Manual (reference (k)) -- and will be included in Volume 11A, when published, of the DoD Financial Management Regulation. The process and forms for effecting reimbursement of approved stabilized rates for DBOF activity mission products and services are prescribed in Volume 11 B, "Reimbursable Operations, Policy and Procedures -- Defense Business Operations Fund," of the DoD Financial Management Regulation (reference (l)). When support services provided without reimbursement are listed in block 7.a. of DD Form 1144, a "no reimbursement" notation must be included in blocks 7.b. and 7.c.

6.2.6. Block 11. - "General Provisions". Parties to the agreement not included in block 6, documentation requirements, and general provisions essential to the execution of the support agreement shall be recorded in block 11 of DD Form 1144. A documentation process should be specified for billings and disbursements -- it should be of sufficient detail to permit support receivers to validate the accuracy of billings. Also, the degree to which support and cost basis changes (e.g., percent) may be made annually without submitting the changes to the agreement approval authorities should be defined. Block 11 of support agreements affected by currency exchange rates shall also identify the source of foreign currency exchange rates that will be used to determine reimbursements. Agreements with non-DoD Federal activities for support that will be provided, in whole or in part, via a contract shall include:

6.2.6.1. The FAR clause "Allowable Cost and Payment," or an equivalent provision that invokes the commercial cost principles set forth in Part 31 of the FAR (reference (h)). For nonprofit organizations, the cost principles set forth in Part 31.702 of reference (h);

6.2.6.2. Identification of the parties authorized to issue orders under the agreement, including signature requirements;

6.2.6.3. Identification of any limitations that must be complied with in the scope or amount of support that may be procured;

6.2.6.4. A description of the methods for pricing and issuing orders, and the level of cost details to be provided by the servicing agency, including administrative charges;

6.2.6.5. Defined responsibilities for contract administration and contract duties (e.g., assign responsibilities to the Defense Contract Management Command and the Defense Contract Audit Agency);

6.2.6.6. Requirements and internal controls for access to, development of, and commercialization of classified information;

6.2.6.7. Procedures to limit advance payments of funds required to commence work when the performing agency uses a commercial bank account; and

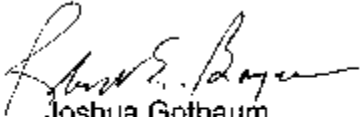
6.2.6.8. Provisions for the performance of reviews by DoD program officials to ensure that amounts billed by the performing agency are proper for payment and commensurate with the services received.

6.2.7. Block 12. - "Specific Provisions". Specific details essential to a clear understanding of the support to be provided (categories of support), the methods used to determine the basis of reimbursement, and the projected quantity of support used to calculate the estimated annual reimbursement shall be recorded in block 12 of DD Form 1144. Support definitions should be sufficient to ensure a common understanding of what support will be provided and, where applicable, the frequency or when it will be provided, where it will be provided, the quantity to be provided, and the required quality standards. Any other conditional provisions relating to specific categories of support (e.g., receiver furnished equipment, facilities, supplies or materials) should also be defined and quantified in block 12.

6.2.8. Reviews. Support agreements should be reviewed when changing conditions or costs may require substantial alterations to the agreement or development of a new agreement. Minor changes that exceed the limits permissible without additional approval (specified in block 11), but do not significantly alter the existing agreement, should be annotated on the existing DD Form 1144 and its attachments, and initialed and dated by the appropriate approving authorities (blocks 8.c. and 9.c.), or their designees. When possible, support agreement changes that substantially impact resource requirements and estimated reimbursements should be made commensurate with the budget process to permit appropriate adjustments to budgeted funding.

7. EFFECTIVE DATE

This Instruction is effective October 1, 1995.

  
Joshua Gotbaum  
Assistant Secretary of Defense  
for Economic Security

Enclosures - 6

1. References
2. Definitions
3. DD Form 1144, "Support Agreement"
4. Memorandum of Agreement, Civilian Transfer
5. Joint Interservice Regional Support Group (JIRSG) Regions
6. Categories of Support

E1. ENCLOSURE 1

REFERENCES, continued

- (e) Section 1535 of title 31, United States Code, "Agency Agreements" (Commonly known as the Economy Act)
- (f) Chapter 137 of title 10, United States Code, "Procurement Generally"
- (g) Chapter 4 of title 41, United States Code, "Procurement Procedures"
- (h) Federal Acquisition Regulation (FAR), current edition
- (i) Section 844 of Public Law 103-160, "National Defense Authorization Act for Fiscal Year 1994," November 30, 1993
- (j) Section 2667 of title 10, United States Code, "Leases: Non-Excess Property"
- (k) DoD 7220.9-M, "DoD Accounting Manual," October 1983, authorized by DoDI 7220.9, October 22, 1981
- (l) DoD 7000.14-R, "DoD Financial Management Regulation," Volume 11B, "Reimbursable Operations, Policy and Procedures -- Defense Business Operations Fund," December 1994, authorized by DoDI 7000.14, November 15, 1992
- (m) DoD 7000.14-R, "DoD Financial Management Regulation," Volume 2A, "Budget Formulation and Presentation" June 1993, authorized by DoDI 7000.14, November 15, 1992
- (n) Under Secretary of Defense for Personnel and Readiness Memorandum, "DoD Civilian Resource Guidance for FY 1995 to FY 2001, June 2, 1994

## E2. ENCLOSURE 2

### DEFINITIONS

E2.1.1. Approval Authority (blocks 8.c. and 9.c. on DD Form 1144). The activity commander, director, or chief who has authority over personnel and materials utilized in providing the specified support (block 8.c.), and the activity commander, director, or chief who has authority over the mission receiving the support (block 9.c.). Additional approvals required for intragovernmental orders shall be attached to the support agreement:

E2.1.1.1. Orders placed with non-DoD Federal activities shall include a determination approved by the head of the major organizational unit ordering the support, or designee. Designees may not be lower than a Senior Executive Service, Flag or General Officer.

E2.1.1.2. Orders placed for contracted support with non-DoD Federal activities not covered by Chapter 137 of 10 U.S.C. (reference (f)), Chapter 4 of 41 U.S.C. (reference (g)), or the Federal Acquisition Regulation (reference (h)) shall be approved by the senior acquisition executive responsible for purchasing by the ordering agency or unit.

E2.1.2. Basis for Reimbursement (block 7.b. on DD Form 1144). A dollar value for a defined unit of service (e.g., \$50 annually per square foot of occupied office space, \$50 monthly per assigned military personnel, \$800 per each occurrence). Calculations used to determine the basis for reimbursement are recorded in block 12.

E2.1.3. Best Value. The source that provides the most advantageous benefits per net cost. Advantageous benefits include all factors that influence effectiveness and life-cycle cost of the product or service.

E2.1.4. Federal Activity. Any organizational unit of the Federal Government -- includes Federal departments, agencies, establishments, corporations (e.g., Tennessee Valley Authority), boards, committees, commissions, councils (e.g., Cooperative Administrative Support Units), and quasi-official agencies (e.g., Smithsonian Institution).

E2.1.5. Incremental Direct Cost. The cost of resources directly consumed by an individual activity that would not have been consumed if the individual activity were not performed. A cost that is specifically identified with a single cost object.

E2.1.6. Indirect Cost. The cost of resources, including overhead, that support more than one cost object (i.e., not consumed by a single cost object).

E2.1.7. Intragovernmental Support. Support provided by a DoD activity to a non-DoD Federal activity and vice versa -- does not include support provided to or received from foreign governments.

E2.1.8. Interservice Support. Support provided by one DoD activity to a DoD activity of another Military Service, Defense Agency, Unified Combatant Command, Army Reserves, Navy Reserves, Air Force Reserves, Marine Corps Reserves, Air National Guard, or Field Activity.

E2.1.9. Joint Interservice Regional Support Group (JIRSG). Representatives from DoD activities in designated geographical regions (enclosure 5) who meet to share innovative ideas and seek opportunities for improving mission quality, efficiency, and effectiveness through the use of support agreements and other cooperative efforts.

E2.1.10. Memorandum of Agreement (MOA). Memorandums that define general areas of conditional agreement between two or more parties -- what one party does depends on what the other party does (e.g., one party agrees to provide support if the other party provides the materials). MOAs that establish responsibilities for providing recurring reimbursable support should be supplemented with support agreements that define the support, basis for reimbursement for each category of support, the billing and payment process, and other terms and conditions of the agreement.

E2.1.11. Memorandum of Understanding (MOU). Memorandums that define general areas of understanding between two or more parties -- explains what each party plans to do; however, what each party does is not dependent on what the other party does (e.g., does not require reimbursement or other support from receiver).

E2.1.12. Support Agreement. An agreement to provide recurring support to another DoD or non-DoD Federal activity. Support agreements are recorded on a DD Form 1144, or a similar format (e.g., computer generated DD Form 1144). They define the support to be provided by one supplier to one or more receivers, specify the basis for calculating reimbursement charges (if any) for each service, establish the billing and reimbursement process, and specify other terms and conditions of the agreement.

E2.1.13 Support Agreements Manager. The person at each DoD activity who is responsible for preparing and administering support agreements and related MOAs and MOUs. Preparation of agreements includes collecting, from appropriate sources, all information needed to draft agreements and facilitate related negotiations, coordinations, approvals, and implementation. Administering agreements includes maintaining a record of active agreements, ensuring their continued accuracy, and facilitating agreement on modifications and terminations when appropriate.



| <b>SUPPORT AGREEMENT</b>   |  |                                   |   |
|--|--|-----------------------------------|---|
| <b>1. AGREEMENT NUMBER</b><br><i>(Provided by Supplier)</i>  | <b>2. SUPERSEDED AGREE. NO.</b><br><i>(If this replaces another agreement)</i> | <b>3. EFFECTIVE DATE (YYMMDD)</b> | <b>4. EXPIRATION DATE</b><br><i>(May be "indefinite")</i> |
| <b>5. SUPPLYING ACTIVITY</b>   |  | <b>6. RECEIVING ACTIVITY</b>      |   |
| a. NAME AND ADDRESS  |  | a. NAME AND ADDRESS               |   |
| b. MAJOR COMMAND   |  | b. MAJOR COMMAND                  |   |
| <b>7. SUPPORT PROVIDED BY SUPPLIER</b>   |  |                                   |   |
| a. SUPPORT <i>(Specify what, when, where, and how much)</i>  |  | b. BASIS FOR REIMBURSEMENT        | c. ESTIMATED REIMBURSEMENT                                |
|  |  |                                   |   |
| ADDITIONAL SUPPORT REQUIREMENTS ATTACHED:  |  | <input type="checkbox"/> YES      | <input type="checkbox"/> NO                               |
| <b>8. SUPPLYING COMPONENT</b>  |  | <b>9. RECEIVING COMPONENT</b>     |   |
| a. COMPTROLLER SIGNATURE   | b. DATE SIGNED   | a. COMPTROLLER SIGNATURE          | b. DATE SIGNED  |
| c. APPROVING AUTHORITY   |  | c. APPROVING AUTHORITY            |   |
| (1) Typed Name   |  | (1) Typed Name                    |   |
| (2) Organization   | (3) Telephone Number   | (2) Organization                  | (3) Telephone Number                                      |
| (4) Signature  | (5) Date Signed  | (4) Signature                     | (5) Date Signed   |
| <b>10. TERMINATION <i>(Complete only when agreement is terminated prior to scheduled expiration date.)</i></b> |  |                                   |   |
| a. APPROVING AUTHORITY SIGNATURE   | b. DATE SIGNED   | c. APPROVING AUTHORITY SIGNATURE  | d. DATE SIGNED  |

DD FORM 1144, MAR 92 (EF)

*Previous editions are obsolete.*

**11. GENERAL PROVISIONS** (Complete blank spaces and add additional general provisions as appropriate: e.g., exceptions to printed provisions, additional parties to this agreement, billing and reimbursement instructions.)

a. The receiving components will provide the supplying component projections of requested support. (Significant changes in the receiving component's support requirements should be submitted to the supplying component in a manner that will permit timely modification of resource requirements.)

b. It is the responsibility of the supplying component to bring any required or requested change in support to the attention of \_\_\_\_\_ prior to changing or cancelling support.

c. The component providing reimbursable support in this agreement will submit statements of costs to: \_\_\_\_\_

d. All rates expressing the unit cost of services provided in this agreement are based on current rates which may be subject to change for uncontrollable reasons, such as legislation, DoD directives, and commercial utility rate increases. The receiver will be notified immediately of such rate changes that must be passed through to the support receivers.

e. This agreement may be cancelled at any time by mutual consent of the parties concerned. This agreement may also be cancelled by either party upon giving at least 180 days written notice to the other party.

f. In case of mobilization or other emergency, this agreement will remain in force only within supplier's capabilities.

ADDITIONAL GENERAL PROVISIONS ATTACHED:  YES  NO

**12. SPECIFIC PROVISIONS** (As appropriate: e.g., location and size of occupied facilities, unique supplier and receiver responsibilities, conditions, requirements, quality standards, and criteria for measurement/reimbursement of unique requirements.)

ADDITIONAL SPECIFIC PROVISIONS ATTACHED:  YES  NO

DD FORM 1144, MAR 92 (Beck)

**E4. ENCLOSURE 4**

**MEMORANDUM OF AGREEMENT (MOA) 1/  
CIVILIAN TRANSFER**

- I. GAINING DOD COMPONENT:** *(Name)*
- II. LOSING DOD COMPONENT(S):** *(Name)*
- III. PURPOSE:** To *(initiate or modify)* the following functional transfer action.
- IV. MISSION/FUNCTION(S) TO BE TRANSFERRED:**
- V. MANPOWER IMPACT:**

**FROM:**

*(APPROPRIATION)  
(Defense Mission Category (3rd digit level))*

|           |           |           |           |           |           |           |  |
|-----------|-----------|-----------|-----------|-----------|-----------|-----------|--|
|           |           |           |           | FY        |           |           |  |
| <u>95</u> | <u>96</u> | <u>97</u> | <u>98</u> | <u>99</u> | <u>00</u> | <u>01</u> |  |

**1. CIVILIAN WORKYEARS:**

- (US Direct)*
  - (NPR Occupational Group)*
  - (High Grade)*
  - (Management HQs)*
  - (Overseas)*
  - (FN Direct)*
    - (NPR Occupational Group)*
    - (High Grade)*
    - (Management HQs)*
    - (Overseas)*
    - (FN Indirect)*
      - (Management HQs)*
      - (Overseas)*

**2. CIVILIAN END STRENGTH:**

- (US Direct)*
  - (NPR Occupational Group)*
  - (High Grade)*
  - (Management HQs)*
  - (FN Direct)*
    - (NPR Occupational Group)*
    - (High Grade)*
    - (Management HQs)*
    - (Overseas)*
    - (FN Indirect)*
      - (Management HQs)*
      - (Overseas)*

**3. LABOR FUNDING (\$000): 2/**

**TO:**

*(APPROPRIATION)  
(Defense Mission Category (3rd digit level))*

**1. CIVILIAN WORKYEARS:**

- (US Direct)*
  - (NPR Occupational Group)*
  - (High Grade)*
  - (Management HQs)*
  - (Overseas)*

FY

95   96   97   98   99   00   01

(FN Direct)  
(NPR Occupational Group)  
(High Grade)  
(Management HQs)  
(Overseas)  
(FN Indirect)  
(Management HQs)  
(Overseas)

**2. CIVILIAN END STRENGTH:**

(US Direct)  
(NPR Occupational Group)  
(High Grade)  
(Management HQs)  
(FN Direct)  
(NPR Occupational)  
(High Grade)  
(Management HQs)  
(Overseas)  
(FN Indirect)  
(Management HQs)  
(Overseas)

**3. LABOR FUNDING (\$000): 2/**

**VI. EFFECTIVE DATE:** *(Request must be submitted for approval at least 45 days prior to proposed effective date.)*

**VII. SIGNATORIES:** *(Signatories must be at the highest functional level within the DoD Component – i.e., Service Assistant Secretary (Manpower) and Agency Headquarters Manpower chief.)*

**A. GAINING DOD COMPONENT:**

\_\_\_\_\_  
*(Name of Manpower Head)*  
*(Title of Manpower Head)*  
*(Date)*

**B. LOSING DOD COMPONENT:**

\_\_\_\_\_  
*(Name of Manpower Head)*  
*(Title of Manpower Head)*  
*(Date)*

**C. OSD FUNCTIONAL OVERSIGHT: 3/**

\_\_\_\_\_  
*(Name of ASD)*  
*(Title of ASD)*  
*(Date)*

1/ Used to document transfers out of budget cycle.  
2/ Labor costs associated with object classes 11 (personal compensation), 12 (personal benefits), 13 (benefits for former personnel) and 25 (payments to Foreign National Indirect Hire).  
3/ OSD Principal Staff Assistant in charge of subject mission/program.

E5. ENCLOSURE 5JOINT INTERSERVICE REGIONAL SUPPORT GROUP (JIRSG)  
REGIONS

| <u>NAME</u> | <u>REGION</u>  | <u>DoD EXECUTIVE AGENT</u>                                  |
|-------------|--|---|
| North 2     | Massachusetts (less southeast),<br>Maine, New Hampshire, Vermont | Hanscom AFB, 647 SPTG/LGX<br>Bedford, MA 01731-1687         |
| North 3     | northern Illinois, Wisconsin,<br>Michigan                        | Navy Training Center<br>Great Lakes, IL 60088               |
| North 4     | Rhode Island,<br>eastern Connecticut,<br>southeast Massachusetts | (to be determined)  |
| North 5     | eastern Ohio, West Virginia                                      | Defense Construction Supply Ctr.<br>Columbus, OH 43216-5000 |
| North 6     | western Ohio, Indiana (less south)                               | Wright-Patterson AFB, 645 LOG/XP<br>Dayton, OH 45433-5000   |
| North 7     | Pennsylvania (less Philadelphia<br>area)                         | Letterkenney Army Depot<br>Chambersburg, PA 17201           |
| North 8     | New York (less Long Island area),<br>western Connecticut         | (to be determined)  |
| North 9     | northern New Jersey,<br>Long Island area of New York             | Fort Monmouth<br>Red Bank, NJ, 07703                        |
| North 10    | southern Virginia  | Naval Base Norfolk<br>Norfolk, VA 23511                     |
| North 11    | southeastern Pennsylvania<br>(Philadelphia area)                 | Naval Aviation Supply Office<br>Philadelphia, PA 19111      |
| North 14    | central & southern New Jersey                                    | Fort Dix<br>Wrightstown, NJ 08640                           |
| North 15    | Washington DC, Maryland<br>Delaware, northern Virginia           | Washington Navy Yard<br>Washington, DC 20374                |
| South 1     | northern Georgia,<br>northern Alabama                            | Fort McPherson<br>Atlanta, GA 30330                         |
| South 2     | Mississippi,<br>southern Louisiana                               | Keesler AFB, 393 LG/CCJ,<br>Biloxi, MS 39534-5000           |
| South 3     | South Carolina   | (to be determined)  |
| South 4     | central & southern Florida                                       | (to be determined)  |
| South 6     | northeastern Florida, Caribbean<br>Georgia coastal area          | Naval Base, Code N4<br>Jacksonville, FL 32212-0102          |
| South 7     | Kentucky, southern Indiana,<br>Tennessee (less Memphis area)     | Fort Knox, ATZK-DL<br>Louisville, KY 40121-5000             |
| South 12    | western Florida,<br>southern Alabama                             | Naval Air Station (Code 00F00)<br>Pensacola, FL 32508-5217  |
| South 13    | North Carolina (less coastal area)                               | Fort Bragg<br>Fayetteville, NC 28387                        |
| South 14    | North Carolina coastal area                                      | Marine Corps Base,<br>Camp Lejeune, NC 28542                |

| <u>NAME</u> | <u>REGION</u>  | <u>DoD EXECUTIVE AGENT</u>  |
|-------------|--|---|
| South 15    | southern Georgia (less coastal area)                       | Marine Corps Logistics Base<br>Albany, GA 31704                   |
| Central 1   | Montana, northern Wyoming                                  | (to be determined)  |
| Central 2   | North Dakota, South Dakota,<br>Minnesota                   | (to be determined)  |
| Central 3   | southern Colorado,<br>northern New Mexico                  | Air Force Academy, USAFA/LGX<br>Colorado Springs, CO 80840        |
| Central 4   | southern Texas   | Naval Air Training Cmd.(Code N7)<br>Corpus Christi, TX 78419-5041 |
| Central 5   | western Texas,<br>southern New Mexico                      | (to be determined)  |
| Central 6   | northern Colorado,<br>southern Wyoming                     | (to be determined)  |
| Central 7   | Oklahoma   | (to be determined)  |
| Central 8   | Arkansas, northern Louisiana,<br>Memphis area of Tennessee | Little Rock AFB<br>Jacksonville, AR 72099-5200                    |
| Central 9   | Kansas, western Missouri                                   | (to be determined)  |
| Central 10  | central & northern Texas                                   | Randolph AFB<br>San Antonio, TX 78150-5001                        |
| Central 11  | Nebraska, Iowa   | (to be determined)  |
| Central 12  | eastern Missouri,<br>southern Illinois,                    | Scott AFB, 375 AW/XP<br>St. Louis, IL 62225-5001                  |
| West 2      | south-central California,<br>southern Nevada               | Marine Corps Logistics Base<br>Barstow, CA 92311                  |
| West 3      | greater Los Angeles area of<br>California                  | (to be determined)  |
| West 4      | Arizona  | (to be determined)  |
| West 6      | northern California,<br>northern Nevada                    | McClellan AFB, 652 SPTG/CC<br>Sacramento, CA 95652-1086           |
| West 7      | Utah, Idaho  | Hill AFB<br>Clearfield, UT 84056-5000                             |
| West 8      | southern California  | Naval Base (Code 015)<br>San Diego, CA 92132-5100                 |
| West 9      | San Francisco & Monterey area of California                | (to be determined)  |

| <u>NAME</u> | <u>REGION</u>                      | <u>DoD EXECUTIVE AGENT</u>   |
|-------------|------------------------------------|--|
| West 10     | Washington, Oregon                 | Fort Lewis, WA 98433<br>Tacoma, WA 98433-5000                      |
| West 11     | north central California           | Defense Distribution Region West<br>Stockton, CA 95296-0002        |
| Pacific 1   | Guam                               | US Naval Forces Marianas<br>FPO, AP 96540                          |
| Pacific 2   | Hawaii                             | Fort Shafter<br>Honolulu, HI 96858-5000                            |
| Pacific 3   | Japan                              | Fifth Air Force AF/LG<br>APO AP 96328                              |
| Pacific 4   | Korea                              | HQ US Forces Korea<br>APO AP 96205                                 |
| Pacific 6   | Okinawa                            | Marine Corps Base, Camp Butler<br>FPO AP 96373                     |
| Pacific 7   | Alaska                             | Elmendorf AFB, 3 LG/CC<br>Anchorage, AK 99506-2810                 |
| Europe 1    | Germany (less Kaiserslautern area) | US Army Europe<br>Heidleberg, Germany<br>APO AE 09014              |
| Europe 6    | Kaiserslautern Germany             | Ramstein AFB<br>Landstuhl, Germany<br>APO AE 09094-5000            |
| Europe 8    | Italy                              | US Army Southern European<br>Task Force (USASETAF)<br>APO AE 09630 |
| Europe 10   | United Kingdom                     | (to be determined)   |
| SOUTHCOM    | Panama                             | HQ USARSO, Unit 7101, SCOCS-DR<br>APO AA 34004                     |

(DoD activities interested in being designated as the DoD Executive Agent (i.e., JIRSG chair) for interservice and intragovernmental communication and cooperation in their region should contact the Deputy Assistant Secretary of Defense (Installations), 3300 Defense Pentagon, Washington D.C. 20301-3340.)

E6. ENCLOSURE 6  
SUPPORT CATEGORIES

E6.1.1. The common base support categories in section E6.4., below, provide a simplified method of defining support services that may be included in a support agreement (block 7.a.). The category definitions should be modified and expanded for each agreement to clearly define the specific support that will be provided in each category. When necessary, these support categories may be combined or subdivided by the supplier to permit tracking of incremental direct costs. Additional support categories may be developed to define services not included in section E6.4., below (e.g., stevedore services).

E6.1.2. Each of the categories are identified in section E6.4., below, as customarily reimbursable or customarily non-reimbursable; however, determination of whether a support service is reimbursable must be based on local conditions in accordance with subsection 4.6. of the main body of this Instruction. Recurring interservice and intragovernmental support is reimbursable to the extent that provision of the specified support to a receiver increases the support supplier's direct costs and that cost is measurable and attributable to the support receiver. Support services that are operated for the supplier's benefit and that also benefit other activities without increasing the cost to the supplier are not reimbursable.

E6.1.3. Incremental direct costs should be associated with units of support (e.g., \$5 per square foot) to simplify calculation of reimbursement charges. The types of units used in support agreements should be those most practical for accurately defining how much support is provided.

E6.1.4. Support Categories:

E6.1.4.1. Administrative Services. Includes records management, personnel locator, document control and handling, forms and publications, and maintenance of official publications reference libraries. (customarily non-reimbursable)

E6.1.4.2. Audio and Visual Information Services. Includes still photography, graphics, micrographics, and presentation services. Also, includes film, video and audio media services. (customarily reimbursable)

E6.1.4.3. Automated Data Processing and Automation Services. Includes data processing services and systems analysis. Also, includes design, development,



execution, and life cycle maintenance of data processing systems. (Customarily reimbursable)

E6.1.4.4. Chapel and Chaplain Services. Includes pastoral ministries, worship services, religious rites, pastoral visits, spiritual counseling, and religious education. (customarily non-reimbursable)

E6.1.4.5. Civilian Personnel Services. Includes recruitment, classification, staffing, pay administration, personnel management, employee relations, awards, equal opportunity programs, and career development. (customarily reimbursable)

E6.1.4.6. Clubs. Includes officer, non-commissioned officer, enlisted, all hands, aero, community and other recreational clubs. (customarily non-reimbursable)

E6.1.4.7. Command Support. Includes oversight and management provided by the installation commander and the command element office staff. (non-reimbursable)

E6.1.4.8. Common Use Facility Construction, Operations, Maintenance, and Repair. Includes construction, alteration, operation, maintenance, and repair of common use infrastructure (e.g., roads, grounds, surfaced areas, structures, real property and installed equipment). Also includes common benefit signs, energy consumption, snow removal, street cleaning, and installation beautification projects. (customarily non-reimbursable)

E6.1.4.9. Communication Services. Includes dedicated communications services and telephone equipment. May also include leasing of communication equipment, lines, and special communications-electronics equipment services. (Customarily reimbursable)

E6.1.4.10. Community Relations. Includes public relations activities, charity fund raising events, and installation open house programs. (Customarily non-reimbursable)

E6.1.4.11. Community Services. Includes family support center activities, child development services, dependent youth activities, theaters, and thrift shops. (customarily non-reimbursable)

E6.1.4.12. Custodial Services. Includes janitorial and cleaning services for customer-occupied and customer-used facilities and areas. (Customarily reimbursable)

E6.1.4.13. Disaster Preparedness. Includes operation of disaster preparedness programs and related services, equipment, and facility support for emergencies and wartime operations. (non-reimbursable)

E6.1.4.14. Duplication Services. Includes the operation of centralized copying equipment and related services. (customarily reimbursable)

E6.1.4.15. Education Services. Includes instruction, counseling, and testing. (customarily reimbursable)

E6.1.4.16. Entomology Services. Includes abatement and control measures directed against insects, rodents, weeds, fungi, and other animals or plants that are determined to be undesirable in buildings, equipment, supplies, and on grounds. (customarily reimbursable)

E6.1.4.17. Environmental Cleanup. Includes collection, clean-up, transportation, and disposal of hazardous material. (customarily reimbursable)

E6.1.4.18. Environmental Compliance. Includes recycling and resource recovery programs, pollution prevention, environmental compliance, and programs aimed at management and control of hazardous materials -- does not include clean-up and disposal of hazardous materials. (customarily non-reimbursable)

E6.1.4.19. Equipment Maintenance, Repair, and Calibration. Includes maintenance, repair, and calibration of industrial equipment, construction equipment, laboratory equipment, office equipment, and other non-tactical equipment -- does not include vehicles. (customarily reimbursable)

E6.1.4.20. Explosive Ordnance Support. Includes services and facilities for explosive ordnance storage, disposal and training. (customarily non-reimbursable)

E6.1.4.21. Facility Construction and Major Repair. Includes minor construction, alterations, additions, and major repairs required to modernize, replace, expand or restore real property. Also, includes related planning and design. (customarily reimbursable)

E6.1.4.22. Facility Maintenance and Minor Repair. Includes routine and cyclical preventive maintenance and minor repairs required to preserve or restore real property so it may be used for its designated purpose. (Customarily reimbursable)

E6.1.4.23. Finance and Accounting (provided by Defense Finance & Accounting Service). Includes expense, reimbursement, working fund, payroll and leave accounting provided by Defense Finance & Accounting Service. Also includes disbursing, voucher and invoice examination, financial reporting, and the development of accounting systems. (customarily reimbursable)

E6.1.4.24. Fire Protection. Includes all normal services related to fire protection and fighting operations, alert service, and rescue operations. Also, includes inspections for fire hazards, servicing of portable extinguishers, and related training programs. (customarily non-reimbursable)

E6.1.4.25. Food Service. Includes preparation and service of food to authorized personnel, and related dining facilities operations. (customarily non-reimbursable)

E6.1.4.26. Health Services. Includes administration of healthcare programs, inpatient and outpatient medical and dental treatment, and other related medical support and professional services. Also, includes veterinary support. (Customarily non-reimbursable)

E6.1.4.27. Housing and Lodging Services. Includes family, unmarried, and unaccompanied housing referral services. Also, includes operation of family housing, bachelor officer quarters, bachelor enlisted quarters, and transient accommodations. (customarily non-reimbursable)

E6.1.4.28. Laundry and Dry Cleaning. Includes cleaning and storage of clothing and other items made of cloth. (customarily reimbursable)

E6.1.4.29. Legal Services. Includes the provision of advice and services on all legal matters pertaining to legal assistance, military justice, initial claims processing, property utilization, award and execution of procurement contracts, and personnel matters such as conflicts of interest, standards of conduct, and grievance hearings and reviews. (customarily non-reimbursable)

E6.1.4.30. Mail Service. Includes collecting, accepting, sorting, routing, and delivery of official and personal mail on DoD installations and in DoD-owned or DoD-leased facilities. (customarily non-reimbursable)

E6.1.4.31. Mail Postage Service. Includes postage and fees for official mail and application thereof. (customarily reimbursable)

E6.1.4.32. Mail Transportation Overseas. Includes the transportation of official, contract related, and personal mail, by the Military Postal Service, to and from Military Post Offices overseas. Also includes additional direct postal workload required at military postal activities overseas. (customarily reimbursable)

E6.1.4.33. Military Personnel Support. Includes passport, forces stamp, social security, and other personal affairs services for military personnel. Also includes processing of identification cards, security clearances, testing of individuals, line-of-duty investigation reports, casualty assistance reporting, noncombatant evacuation operations, relocation assistance, and transition assistance. (customarily reimbursable)

E6.1.4.34. Mobilization Support. Includes planning, provisioning, and support for mobilization of Active, Reserve, and Guard forces. (Customarily non-reimbursable)

E6.1.4.35. Morale, Welfare, and Recreation (MWR) Activities. Includes operation of recreational centers, gyms, fitness centers, parks, athletic fields, recreational and general reference libraries, hobby shops, craft centers, and related services. (customarily non-reimbursable)

E6.1.4.36. Mortuary Services. Includes all logistical functions related to the recovery, identification, care, and disposition of deceased personnel. Includes continental United States port, and overseas mortuary services. (Customarily non-reimbursable)

E6.1.4.37. Museums. Includes operation of facilities and services that display objects of historical military value and significance. (non-reimbursable)

E6.1.4.38. Occupational and Industrial Health Services. Includes worker and work place health screening programs, and industrial hygiene surveillance of the occupational environment. Also, includes physical examinations and worker compensation evaluations. (customarily non-reimbursable)

E6.1.4.39. Police Services. Includes maintaining law and order (e.g., enforcement of traffic laws, accident investigation, and criminal investigations), traffic management, vehicle decals, and parking pass services. Also, includes operation of confinement and detention facilities, and related services. (customarily non-reimbursable)

E6.1.4.40. Printing Services. Includes the operation of centralized printing, collating, binding, and mass mail addressing services. (customarily reimbursable)

E6.1.4.41. Public Affairs. Includes activities aimed toward responding directly or through news media to the general public's right and need to know how DoD activities accomplish assigned tasks and missions. Also includes distribution of public and community relations information. (customarily non-reimbursable)

E6.1.4.42. Purchasing and Contracting Services. Includes acquisition and contract administration services for procurement of property, equipment, services, construction, and supplies. Also includes services for renting and leasing. (customarily reimbursable)

E6.1.4.43. Refuse Collection and Disposal. Includes collection and disposal of trash and waste materials. (customarily reimbursable)

E6.1.4.44. Resource Management. Includes funds management, cost analysis services, and budget formulation, reporting, and execution. Also includes financial liability investigation of property losses. (customarily reimbursable)

E6.1.4.45. Retired Affairs. Includes operation of retired affairs support offices and provision of special services, activities, and programs provided primarily for retired personnel. (non-reimbursable)

E6.1.4.46. Safety. Includes operation of safety programs, educational support, and promotional efforts. (customarily non-reimbursable)

E6.1.4.47. Security Services. Includes security inspections, controlling entry and egress, and protecting official and personal resources at DoD-owned or DoD-operated facilities. (customarily non-reimbursable)

E6.1.4.48. Shuttle Services. Includes scheduled operation of local taxis, vans, and bus transportation services -- does not include chartered transportation services. (customarily non-reimbursable)

E6.1.4.49. Social Actions. Includes civilian and military personnel assistance and training pertaining to substance abuse and human relations. (Customarily non-reimbursable)

E6.1.4.50. Storage and Warehousing. Includes provision of space and

services related to the management of commodities, material, and equipment; includes receipt, storage, issue, and shipment of items from storage. (customarily reimbursable)

E6.1.4.51. Supply Services. Includes the provision of any common, generally expendable, non-technical commodity, material, or equipment (e.g., administrative office and housekeeping supplies, duplicating paper, common hardware, plumbing and electrical supplies, building materials, paint, and tools). (Customarily reimbursable)

E6.1.4.52. Technical and Legal Libraries. Includes technical and legal libraries, and services that provide limited reference information for official purposes. (customarily non-reimbursable)

E6.1.4.53. Training Service. Includes instruction and use of target ranges, simulators, and other training facilities. (customarily reimbursable)

E6.1.4.54. Transportation Services. Includes transportation services related to both commercial and Government-owned transportation of personnel, personal property, and material. Also includes shipment planning, packing and crating, port clearance, scheduling, processing of transportation documents, and related transportation services. (customarily reimbursable)

E6.1.4.55. Utilities. Includes water, sewage, electricity, natural gas, and fuel oil services. Also, includes central generation and distribution of steam, chilled water, and compressed air. (customarily reimbursable)

E6.1.4.56. Vehicle Support. Includes maintenance and repair of customer vehicles, and supply, maintenance and repair of vehicles provided for a customer's use. Also, includes chartered transportation services. (customarily reimbursable)

E6.1.4.57. Weather Services. Includes advising and providing timely notification of weather conditions that would affect planned activities. (Customarily non-reimbursable)